

American Medical Association Experience

- Reference Committee on Constitution and Bylaws, Chair
- AMA Board Public Member Search Committee, Member
- Reference Committee F, Chair
- AMA Devil's Advocate Workgroup, Consultant
- Young Physicians Section, Chair
- Ohio State Medical Association, Delegate
- Liaison Committee Medical Education, AMA Medical Student Representative
- Medical Student Section-CLRPD

Other Organized Medicine Leadership

- American College of Emergency Physicians, Speaker
- Ohio State Medical Association, Council (Board of Directors)
- Ohio State Medical Association, Parliamentarian
- Ohio ACEP, President
- Ohio ACEP, Board of Directors
- Chief of Medical Staff, Fayette County Memorial Hospital
- Chief of Internal Medicine Service Line, Adena Fayette Medical Center

Work Experience

Community Health Partners, 07/2022 – Present

Community Emergency Medicine Partners, 10/2017 – present

Founder, President, Chief Medical Officer

Community Health Partners (CHP) is an employee owned and operated multi-specialty practice group focused on strengthening patient care and empowering the bedside clinician in Ohio's Rural and Critical Access Communities. CHP brings telemedicine, board certified care, and other evidence based innovations to otherwise underserved communities.

Chief of Staff – Adena Fayette Medical Center, 2020

Chief, Internal Medicine Service Line – Adena Fayette Medical Center, 2021, 2022

Facility Medical Director EM, Hospitalist, Urgent Care – Hocking Valley Community Hospital, 2023

USAF, Ohio Air National Guard, 09/2015 – Present

Positions Held:

- State of Ohio Medical Planner – COVID relief effort, Joint Force Headquarters, November 2020 – March 2021
- Joint Task Force Young/Fox Surgeon (OH COVID-19 Response), Defense Supply Center, Columbus (DSCC) March – August 2020
- Flight Surgeon, Chief of Medical Staff, 178 MDG, Springfield-Beckley MAP
- Ground Surgical Team – Emergency Services Physician, 179 MDG, Mansfield MAP

Rank: Lt. Colonel

Responsibilities

During the COVID-19 pandemic, served as Ohio's National Guard response lead physician in the position of Joint Task Force Surgeon - oversaw all medical missions, analyzed intelligence, and guided The Adjutant General on policy and mission capability. Directly commanded medical missions, looked over the welfare all of Ohio's activated service members, developed COVID testing and vaccination programs for State of Ohio Agencies.

Served as 178th Medical Group Chief of Staff 2017 – 2019. Oversaw development and implementation of clinical and operational quality improvement programs for base of 1300 service members

American College of Emergency Physicians, 10/2017 – present
Council Officer (Speaker 2019-2021, Vice Speaker 2017-2019)

Represent the voice of ACEP members to the organization's Board of Directors. Oversee meetings of ACEP's 443 member deliberative body. The position of Vice Speaker and Speaker are elected positions limited to 2-year terms.

The Ohio State University, 2016 – 2021

Position Held:

- Clinical Assistant Professor, Emergency Medicine, Part time

Family Care Partners, 01/2017 – 08/2017

Headquartered in South Carolina, Family Care Partners (FCP) was a consolidator of primary care and ancillary diagnostic patient services, providing centralized management infrastructure and differentiated local clinical workflow and resources to a multitude of primary care practices.

Position Held:

- Chief Medical Officer

Responsibilities:

- As Chief Medical Officer, I oversaw all clinical operations at twenty-seven (27) clinical sites. I led over 75 physicians and NP/PA providers and worked to align quality of care with the efficiency of process to support physician focus and strengthen the patient-physician relationship. In mid 2017, the firm's private equity backer exited the market and reduced its corporate structure for sell-off.

The Schumacher Group 2015 - 2017

The Schumacher Group is a healthcare staffing and hospital solutions organizations focused on Emergency Medicine, Hospital Medicine, Wellness coordination, and other efforts that augment the patient health ecosphere.

Position Held:

- Section Medical Officer

Responsibilities:

- Operational oversight of 45 hospital contracts across 5 states, accounting for over 1Million visits/year.
- Assist the Group Medical Officer in providing tactical and logistical support for the physicians and non-physician clinicians providing front line care for the patients under our stewardship

Premier Physician Services/Premier of TEAMHealth — 2010 - 2015

Premier was a multi-specialty practice organization with over 40 hospital contracts. The core business created integrated practice models in Emergency Medicine, Hospitalist Medicine, Occupational Health, and Prison Health Management.

Positions Held:

- VP Clinical Quality and Service Excellence
- Facility Medical Director

Responsibilities:

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- Creating and executing programming on clinical pathways and other quality efforts to reduce waste and improve attainment of CMS Core Measures and other Value Based Purchasing criterion.
 - Service Excellence division supports the ED and Hospitalist contracts in building education modules that enhances the physician experience, patient satisfaction, and strengthens the patient-physician relationship.
 - Previously managed a 20,000 volume rural ED as a turnaround project to salvage the contract and strengthen the client - vendor relationship with the community physicians.

Accomplishments:

- Implemented Choosing Wisely monograph to support physicians as they focus patient communication on providing higher quality at a lower cost and better patient experiences.
- Created monographs on Catheter Associated Urinary Tract Infections (CAUTI) and other ED core measures. These instruments have been reported as being helpful in decreasing waste or improving the communication between physician and ancillary staff by over 90% of users.
- Developed and executed programming designed to enhance the physician - patient experience.
- Facilitated decreases in Left Without Being Seen rates by half at a community hospital, decreased length of stay by 60 minutes, and improved patient experience by 30 percentile points.

The Ohio State University —2003 - 2010

400 W 10th Ave, Columbus, OH 43210

The Department of Emergency Medicine at OSUWMC is a leading regional referral center for the immediate care of the critically sick and injured. OSUWMC has more than 1,000 beds and combined ED volumes exceeding 120,000 visits.

Positions Held:

- Assistant Professor, Department of Emergency Medicine
- Executive in Residence, OSU Physicians
- OSU Physicians Board of Directors, Member at Large
- Program Director, Fellowship in Executive Administration
- Director of Mid-level services, Emergency Department, OSU East

Responsibilities:

- Work with OSUP CEO on project development during Executive in Residence fellowship. Specific projects were on designing Free Standing ED model and facilitating integration efforts of OSU Physicians as a multi-specialty group.
- Oversight in clinical documentation and risk management.
- Founded and oversaw quality and economic performance of mid-level ER staffing program.

Emergency Physicians of Tidewater — 2001 - 2003

- Clinical Instructor and Assistant Professor of Emergency Medicine

Education

Fisher College of Business, The Ohio State University. Columbus, OH, MBA	- 2005
Summa Health System, Akron, OH, Residency, Emergency Medicine,	- 2001
Medical College of Ohio, Toledo, OH, Doctor of Medicine,	- 1998
Washington University, St. Louis, MO, BA, Psychology,	- 1991

Personal Statement

Colleagues, I humbly ask for your vote to both elect me to serve as at-large-counselor as well as re-elect me as a Delegate to our OSMA – AMA delegation. I have been active since 1994 and a member of the delegation for the better part of a decade.

I am a practicing emergency physician and founded a group practice that serves three critical access hospitals in rural, Ohio. I founded the group in 2018 in order to restore autonomy and control of medicine back to physicians. Emergency Medicine, like many specialties have been consolidated by national conglomerates and private equity. The result is that control has been wrested from the physician-patient relationship. This has hurt physicians and has threatened our ability to provide quality care. This must stop and my efforts at the OSMA and AMA are directed to restoring physician control and direction of healthcare.

Not only do we need to reclaim our practice environment, but we must also work to innovate leading edge practice models that increases patient access to quality physician led care. Innovation comes in many forms and may include incorporating technologies such as Virtual or Augmented Reality to connect underserved neighborhoods populations to physicians. In some models AR/VR will deliver specialty expertise to locations closer to home, removing the barriers of costly transportation and time from the encounter. In others advancing technologies will enhance education and procedural competencies. Our OSMA must be prepared to help you and your practice foresee these opportunities and successfully integrate them to society's benefit. We must do so with an eye on the laws and regulations that can improve or impair such advancements in healthcare.

I am just the leader to help shepherd these efforts. I have the breadth and depth of experience to build successful teams. In our OSMA, I previously served two terms as district councilor and past chair of Audit and Appropriations. During those times, I worked diligently to understand both the unique and collective needs of our membership and can now use this experience to champion our causes.

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My leadership experience does not stop at the OSMA. I have been Chairman of the AMA-Young Physicians Section, Chair of reference committee F, a 3 year commitment to work with AMA leadership on finance and governance, and now serve a second term of the selection committee for the AMA board of trustees public member. In addition, I served as speaker for the American College of Emergency Physicians. Each of these offices and experiences allows me to bring diverse and helpful leadership lessons to our OSMA.

The quiddity of this experience is what allows me to contribute so successfully to our AMA delegation and our OSMA. Your vote for me will facilitate continued the work towards the benefit of physicians and to advance the needs of our physician members.

Thank you for your vote of confidence.

February 24, 2023

Sean McCullough
Director, Policy & Legal Counsel
Ohio State Medical Association
5115 Parkcenter Ave., Suite 200
Dublin, OH 43017

Subject: Gary R. Katz, MD, MBA, FACEP - Letter of Recommendation – OSMA At-Large Councilor

Dear Mr. McCullough,

On behalf of the Ohio Chapter, American College of Emergency Physicians (Ohio ACEP), please accept this letter of support for **Gary R. Katz, MD, MBA, FACEP** for the OSMA At-Large Councilor leadership position.

Dr. Katz is a practicing emergency physician and founded a group practice in 2018 that serves rural critical access hospitals in Ohio. As stated in his personal statement, he is dedicated to restoring physician control and direction of healthcare and he believes physicians must also work to innovate leading edge practice models that increases patient access to quality physician led care.

Dr. Katz is an exemplary leader with diverse experiences to help lead OSMA. Ohio ACEP and the American College of Emergency Physicians (ACEP) have immeasurably benefited from Dr. Katz's leadership and foresight. Dr. Katz served ACEP as Council Vice Speaker and Council Speaker and was instrumental in coordinating efforts and enhancing the productivity within the council. In his capacity, he oversaw the rewrite of election guidelines to even the campaign playing field. He brought innovation to the council by designing and moderating the President-Elect debates. Under his leadership, candidates reached out via live town halls, online polling, and other interactive methods to hear the voice of the practicing emergency medicine physician. He also represented the Council at Board of Directors' meetings during his terms as Vice Speaker and Speaker.

Additionally, despite the challenges of the COVID-19 pandemic, Dr. Katz efficiently led the virtual Council meeting in 2020 and the hybrid Council meeting in 2021. He was a proponent of launching asynchronous testimony to give members the opportunity to debate resolutions in advance of the council meetings which helped to make the virtual Council meetings possible. Dr. Katz has demonstrated a long history of service to the Council including serving as a councillor and alternate councillor and on various Council committees.

Dr. Katz demonstrated similar leadership while president of Ohio Chapter ACEP. He served as Chapter President for two terms (2009-2011), served on the Chapter's Board of Directors and actively participated in key Chapter Committees, including the Government Affairs (Chair), Leadership Development (Chair), and Education Committees. For his ongoing leadership to the Chapter and

President
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Secretary
Joseph Tagliaferro, DO, FACEP

President-Elect
Dan C. Breece, DO, FACEP

Immediate Past President
Nicole A. Veitinger, DO, FACEP

Treasurer
Ryan Squier, MD, FACEP

Executive Director
Holly Dorr, MBA, CAE, CMP

Emergency Medicine in Ohio, he was presented with the Ohio ACEP Emergency Physician Leadership Award in 2015 and the Ohio ACEP Bill Hall Award for Service in 2018, the Chapter's most prestigious award.

Dr. Katz has always exhibited the highest level of commitment to Emergency Medicine, Ohio ACEP and ACEP and we believe he will be a great asset to the OSMA leadership. **Ohio ACEP is pleased to support Gary R. Katz, MD, MBA, FACEP for election as OSMA At-Large Councilor.**

Sincerely,



B. Bryan Graham, DO, FACEP
President

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